



EXHIBIT C

March 2025



FUTURE  READY



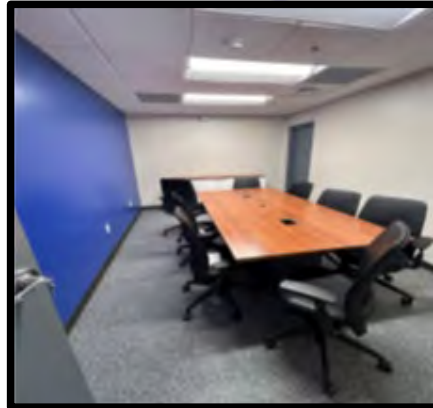
Greater Miami Chamber of Commerce 2024 Transportation Forum



On December 9, 2024, Director and CEO of Miami International Airport, Ralph Cutié attended the Greater Miami Chamber of Commerce Transportation Committee Forum held at Carlton Fields, Miami, where he led the conversation relative to Miami's transportation needs and MIA's Capital Improvement Program.



Miami International Airport (MIA) Southwest Airlines Ramp Renovations



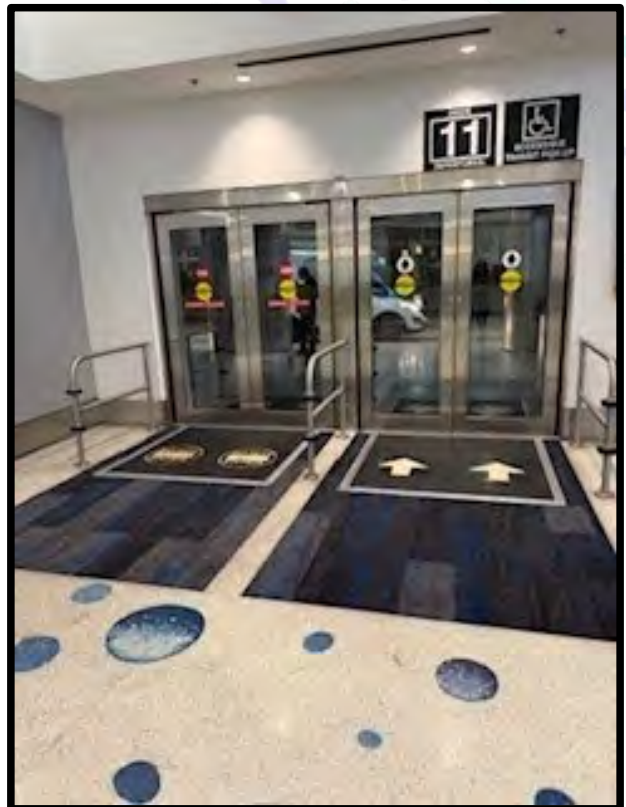
Southwest Airlines (SWA) completed a series of ramp-level office renovations in Concourse G at MIA. This three-year construction project encompassed approximately 4,700 square feet of newly refurbished space which SWA start using on February 1, 2025.

Reconstruction of these ramp-level offices facilitates the relocation of SWA from Concourse H to Concourse G enabling the consolidation of its operations and providing space for Delta Airline's future expansion within Concourse H. The refurbished spaces include office, storage, break room, and information technology related space for SWA.

The project benefits the Aviation Department in that it increases the space available for rent in Concourse G including two (2) new restrooms.



Miami International Airport (MIA) Terminal Entry Walk Off Carpet/Mat Replacement

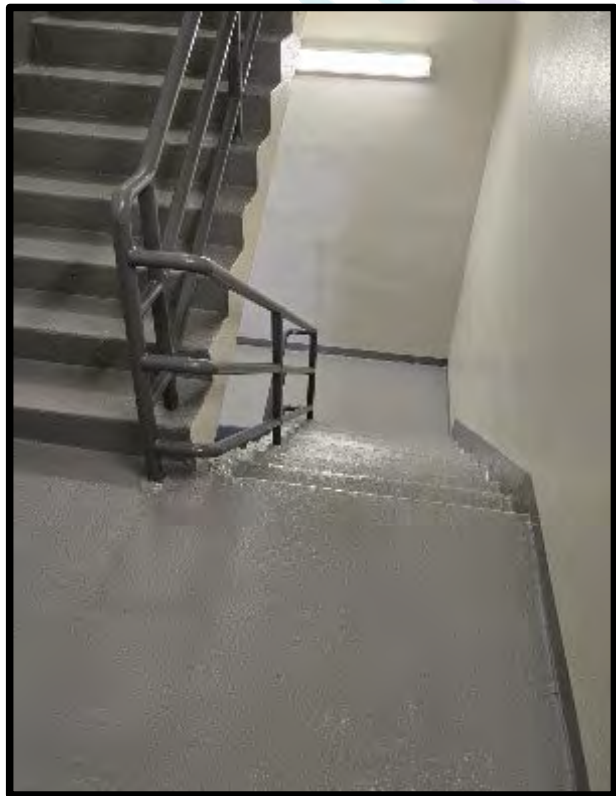


This project entailed the replacement of the “Entry Walk Off Carpet Mats” between Door No. 1 – 33 located throughout MIA’s upper and lower terminal levels. The task was completed in Nov. 2024.



Miami International Airport (MIA)

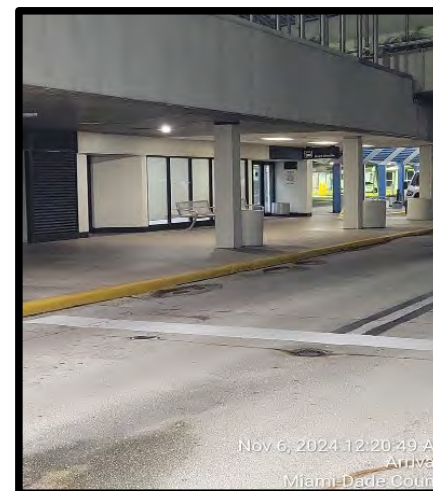
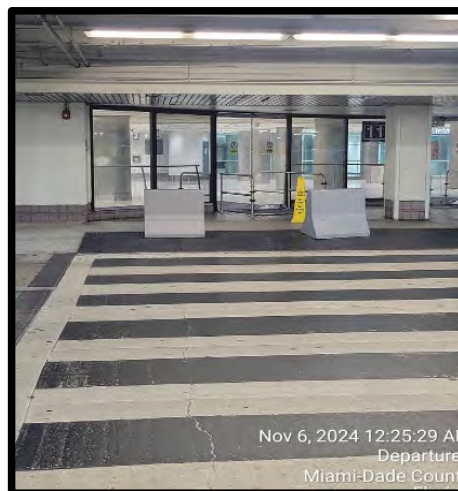
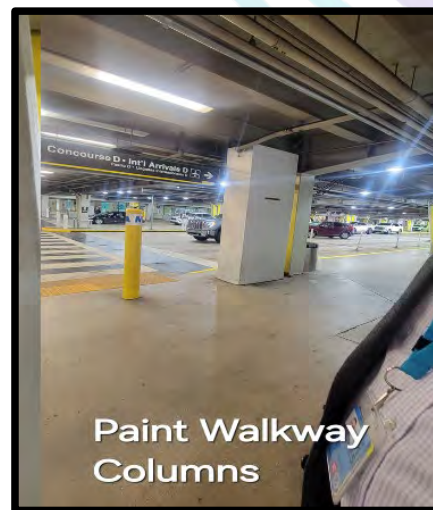
Painting of the Flamingo Garage Stairwells



This maintenance project entailed the pressure washing, sanitizing and painting of the six stairwells located inside MIA's Flamingo parking garage. This task was completed on December 2, 2024.



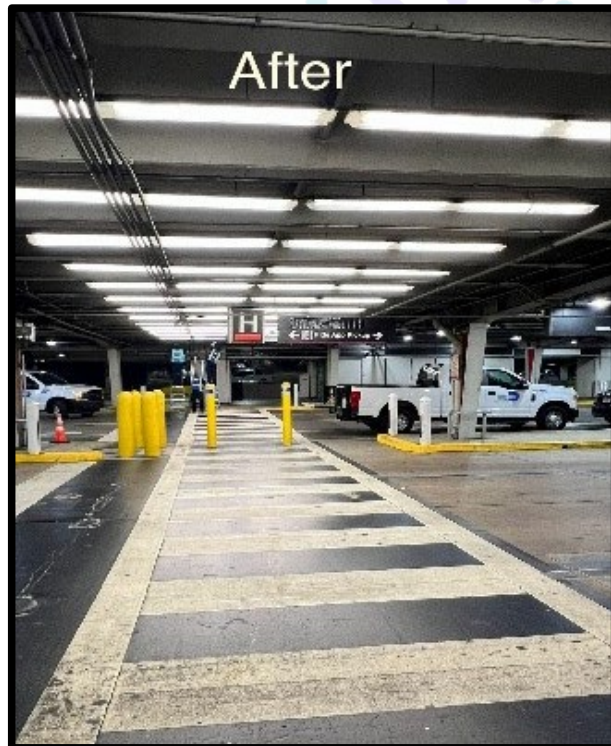
Miami International Airport (MIA) Terminal Lower Drive Paint Refurbishment Task at



This project entailed the painting of all the jersey curbs in mitten gray, touching up the walls and columns of MIA's lower drive, and repainting of the Central Terminal lower drive walkway area. This task was completed on November 6, 2024.



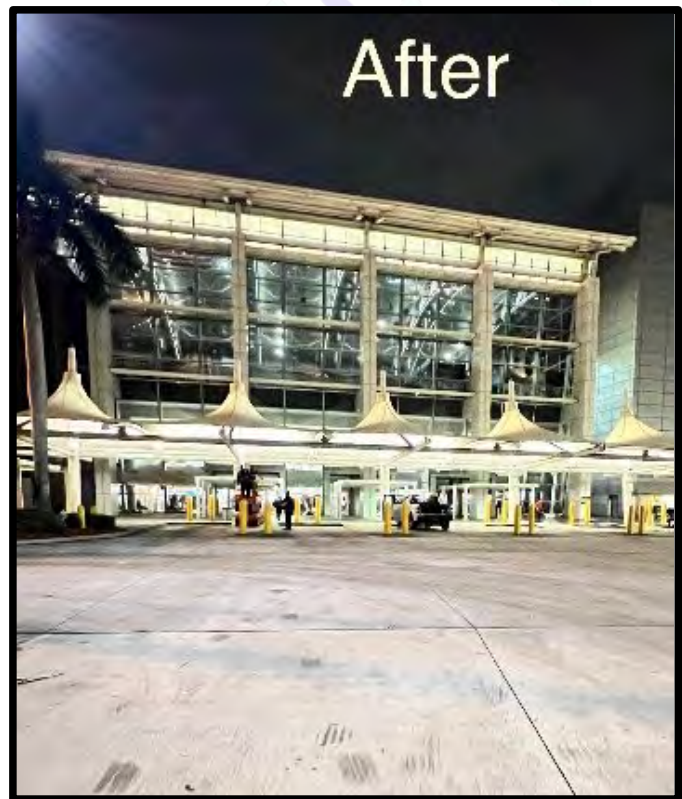
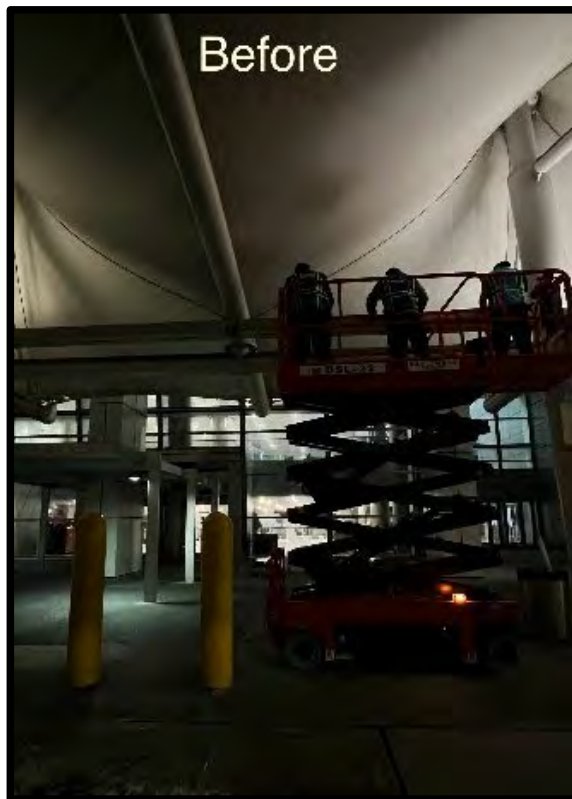
Miami International Airport (MIA) Terminal Lower Drive Lighting Replacement



This project entailed the replacement of all dim and burned-out lights on MIA's lower drive area. This lighting project was a crucial step towards enhancing public safety and promoting the efficiency of MIA's operations. The task was completed in late November 2024.



Miami International Airport (MIA) Terminal Lower Drive Lighting Replacement



The project entailed replacing the lights and electrical ballast at MIA's Concourse J Bus Loop. The improvements are significant as evidenced by the before and after pictures. This upgrade improves vision and contributes to a safer environment as the entire area is now brightly illuminated. This task was completed on December 13, 2024.



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